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MEMORANDUM TO: IAC MEMBERS

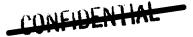
SUBJECT:

Reorganization of ICAPS

1. When CIG was first established and when it was changed to CIA by the National Security Act, there was great need in Central Intelligence for interdepartmental co-ordination and planning by officers of the various intelligence agencies.

- 2. During the past two or three years of operational experience, the condition initial liation and planning function of ICAPS has been so well implemented that its work requirements have considerably diminished. The broad operational direction of CIA operations has been generally determined, and the coordination and establishment of liaison at working levels generally accomplished.

 Operating offices have increased in efficiency and have trained personnel, to the extent that they now take a more active and positive part in interdepartmental coordinating and planning activities; and, for the IAC Members, the Standing Committee Members do most of the liaison and coordination, within their respective Departments or Agencies.
- or have ceased to exist. With Standing Committee Members in the Departments or Agencies and with ICAPS members from four Departments in CIA then appears to be expensive duplication in maintaining an ICAPS office of officers



and clerks. (For administrative purposes the officer and clerk on full-time duty with the Joint Intelligence Staff have already been transferred from ICAPS to OCD, as his duties have more closely been associated with that office.)

- 4. There are regular part-time duties (on the NSC Staff and on a SANCC 25X9A2
 Subcommittee) for only ICAPS officers and not enough interdepartmental difficulties on a high level to keep the present staff fully occupied with their coordination and liaison duties.
- as well as specific "trouble shooting," in addition to that performed on the operational level, and some overall planning, and some representation on committees or Staffs, at least in the initial stages of a project or when a subject under discussion is of especial interest to CIA. We think that all of this can be done with reduced personnel in ICAPS and that the balance of the ICAPS personnel can be used more advantageously elsewhere in CIA.
 - 6. You will recall that there was some discussion on this subject in August, 1947, before the Standing Committee was established.

I should appreciate your giving further consideration to this matter at this time, in view of the developments during the past year as outlined above, and Office the factor of the factor.

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With the cooperation of the Standing Committee Members, I think

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that ICAPS could perform its present duties with, let us say,

from

the State Department and

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the State Department and

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the National Military Establishment.

Special committees could be convened as necessary for special work, such

as the NIS Program. ICAPS would be available for high level contacts, troubleshooting, overall planning and coordination in conjunction with the Standing

Committee Members who should feel free to contact it on any matter of interest

to an IAC Member, and vice vise.

to CIA by the IAC Members, I should appreciate having your views on this about matter, where the property with the members of the provided appreciate having your views on this about matter, where the provided in the provid

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MEMORANDUM TO: IAC MEMBERS

SUBJECT:

Reorganization of ICAPS

- l. When CIG was first established and when it was changed to CIA by
 the National Security Act, there was great need in Central Intelligence
 for interdepartmental co-ordination and planning by officers of the various
 intelligence agencies.
- 2. During the past two or three years of operational experience, the initial limits and planning function of ICAPS has been so well implemented that its work requirements have considerably diminished. The broad operational direction of CIA operations has been generally determined, and the coordination and establishment of limits at working levels generally accomplished.

 Operating offices have increased in efficiency and have trained personnel to the extent that they now take a more active and positive part in interested apartmental coordinating and planning setivities, and for the IAC Members the Standing Committee Members do most of the limits and coordination within their respective Departments or Agencies.
- or have ceased to exist. With Standing Committee Members in the Departments or Agencies and with ICAPS members from four Departments in CIA then appears 25X9A2 to be expensive Muplication in maintaining an ICAPS office of officers

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and clerks. (For administrative purposes the confidence Staff have already been transferred

from ICAPS to OCD, as his duties have more closely been associated with that

office.)

- 4. There are regular part-time duties (on the MSC Staff and on a SANCC 25X9A2

 Subcommittee) for only ICAPS officers and not enough interdepartmental difficulties on a high level to keep the present staff fully occupied with their coordination and limiton duties.
- 5. Some overall interdepartmental coordination and liaison is necessary, as well as specific "trouble shooting," in addition to that performed on the operational level, and some overall planning, and some representation on committees or Staffs, at least in the initial stages of a project or when a subject under discussion is of especial interest to CIA. We think that all of this can be done with reduced personnel in ICAPS and that the balance of the ICAPS personnel can be used more advantageously elsewhere in CIA.
- 6. You will recall that there was some discussion on this subject in August, 1947 before the Standing Campittee was established.
- I should appreciate your giving further consideration to this matter at this time in view of the developments during the past year as outlined above.

With the cooperation of the Standing Committee Members, I think
that ICAPS could perform its present duties with, let us say, ongofficer from
the State Department and one from the Matienal Malitary Establishment.

Special committees could be convened as necessary for special work, such
as the MIS Program. ICAPS would be available for high level contacts, troubleshooting, overall planning and coordination in conjunction with the Standing
Committee Hembers who should feel free to contact it on any matter of interest
to an IAC Member and NICE Carial

In view of the fact that the Officer personnel of ICAPS is provided to CIA by the IAC Hembers, I should appreciate having your views on this matter.

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MEMORANDUM TO: IAC MEMBERS

Reerganisation of ICAPS SUBJECT:

- 1. When CIG was first established and when it was changed to CIA by the National Security Act, there was great need in Central Intelligence for interdepartmental co-ordination and planning by officers of the various intelligence agencies.
- 2. During the past two or three years of operational experience, the initial liaison and planning function of ICAPS has been so well implemented that its work requirements have considerably diminished. The broad operational direction of CIA operations has been generally determined, and the coordination and establishment of limison at working levels generally accomplished. Operating offices have increased in efficiency and have trained personnel to the extent that they now take a more active and positive part in interdepartmental coordinating and planning activities, and for the IAC Members the Standing Committee Members do most of the limison and coordination within their respective Departments or Agencies.
- 3. Accordingly, many of ICAPS' original functions have naturally changed or have ceased to exist. With Standing Committee Members in the Departments or Agencies and with ICAPS members from Departments in CIA then appears 25X9A2
 to be expensive diplication in maintaining an ICAPS office of corresponding to the contract of the corresponding to the correspo

lerks. (For administrative purposes the on full-time duty with the Joint Intelligence Staff have already been transferred from ICAPS to OCD, as his duties have more closely been associated with that office.)

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- 4. There are regular part-time duties (on the ESC Staff and on a SANCO Subcommittee) for only two ICAPE officers and not enough interdepartmental difficulties on a high level to keep the present staff fully occupied with their coordination and limited cuties.
- as well as specific "trouble shooting," in addition to that performed on the operational level, and some everall planning, and some representation on committees or Staffs, at least in the initial stages of a project or whom a subject under discussion is of especial interest to CIA. We think that all of this can be done with reduced personnel in ICAPS and that the balance of the ICAPS personnel can be used sore advantageously elsewhere in CIA.
 - 6. You will recall that there was some discussion on this subject in August, 1947 before the Standing Committee was established.
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assigned for duty elsewher in & DA at my discustion.

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